

2021 Recommended Budget

1

A PRIME MICHIGAN
COMMUNITY.



2020 Action Plan

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- 1. Expand Solar Program**
- 2. Redevelop Core PICA Areas**
- 3. Welcome Marketplace on the Green**
- 4. Fix Our Roads- Year 1**
- 5. Fully Commit to MERS**
- 6. Begin Construction-MSU to Lake Lansing Pathway**

Ten Budget Goals for 2021

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- 1. ELIMINATE MERS PENSION DEBT BY DECEMBER 31, 2027**
- 2. REDEVELOP CORE PICA AREAS**
- 3. IMPLEMENT YEAR 2- ROAD PROGRAM**
- 4. PURCHASE NEW LADDER TRUCK**
- 5. CONSERVATIVE APPROACH TO COVID-19**

Ten Budget Goals for 2021

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6. EXPAND SOLAR

**7. EXPAND OUTDOOR EMERGENCY
WARNING SIRENS**

8. RESTORE REDEVELOPMENT FUND

9. MAINTAIN INFRASTRUCTURE

10. DIVERSITY, EQUITY AND INCLUSION

Budget Concerns for 2021

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- 1. MERS DOWNGRADE 63% TO 62%**
- 2. PARK MILLAGE FUNDS ALLOCATED**
- 3. COVID-19 EFFECTS**
- 4. STATE SHARED REVENUE**
- 5. RECRUITMENT- POLICE AND FIRE**

2021 General Fund

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Revenues	\$22,689,545
Expenses	\$23,372,420
Net gain (loss)	(\$682,875)



A Prime Community

Do We Have a Structural Deficit?

7



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Consider One-Time Expenses

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Meridian Redevelopment Fund	\$700,000
Capital Outlay	\$245,000



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2021 General Fund Without One-Time Expenses

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Revenues	\$22,689,545
Expenses	\$22,427,420
2021 Surplus	\$262,125



A Prime Community



A Prime Community

TOTAL 2021 BUDGET

10

Expenses	\$52,609,000
Revenues	\$48,112,995
Net gain (loss)	(\$4,496,005)



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TOTAL 2021 BUDGET

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Deficit	\$4,496,005
Local Road Program	\$3,500,000
Pathway Construction	\$632,215
Deficit	(\$363,790)



A Prime Community

2014-2019 DEBT

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	2014	2019
Township Pension Fund	\$1,357,215	\$687,700
Retiree Healthcare	\$1,567,815	\$776,533
MERS Pension	\$37,039,114	\$27,787,443

2014-2019 LEGACY COSTS PERCENT FUNDED

13

	2014	2019
Township Pension Fund	76%	87%
Retiree Healthcare	67%	89%
MERS Pension	59%	62%

PENSION

14

**ELIMINATE MERS
PENSION DEBT BY
DECEMBER 31, 2027**



Pension Funding Levels

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Unit	% Funded 2018	% Funded 2019
DPW	83%	77%
Police Patrol	75%	78%
Fire Department	48%	49%
Clerical	80%	77%
Teamsters	94%	85%
Police Command	<u>53%</u>	<u>56%</u>
TOTAL MERS DEBT	63% Overall	62% Overall
	75% State Average	73% State Average

**To accelerate to a 100% funding ratio
in 10 years, estimated monthly
employer contributions would be
\$373,254 instead of \$280,563.**

Pension Contributions 2020

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Police Millage	\$750,000
Fire Millage	\$750,000
ARC Payment (Required)	\$2,805,636
TOTAL 2019 Contribution	\$4,305,636
Required Annual Payment for 100% Funding by 2027	\$4,479,048 (\$373,254 x 12)
2021 MERS Payment	\$4,758,744

Downtown Okemos



**Downtown Okemos Demolition
December 15, 2020**

Downtown Haslett Pine Village

19



**Additional
\$452,500
Local
Roads
Fund**

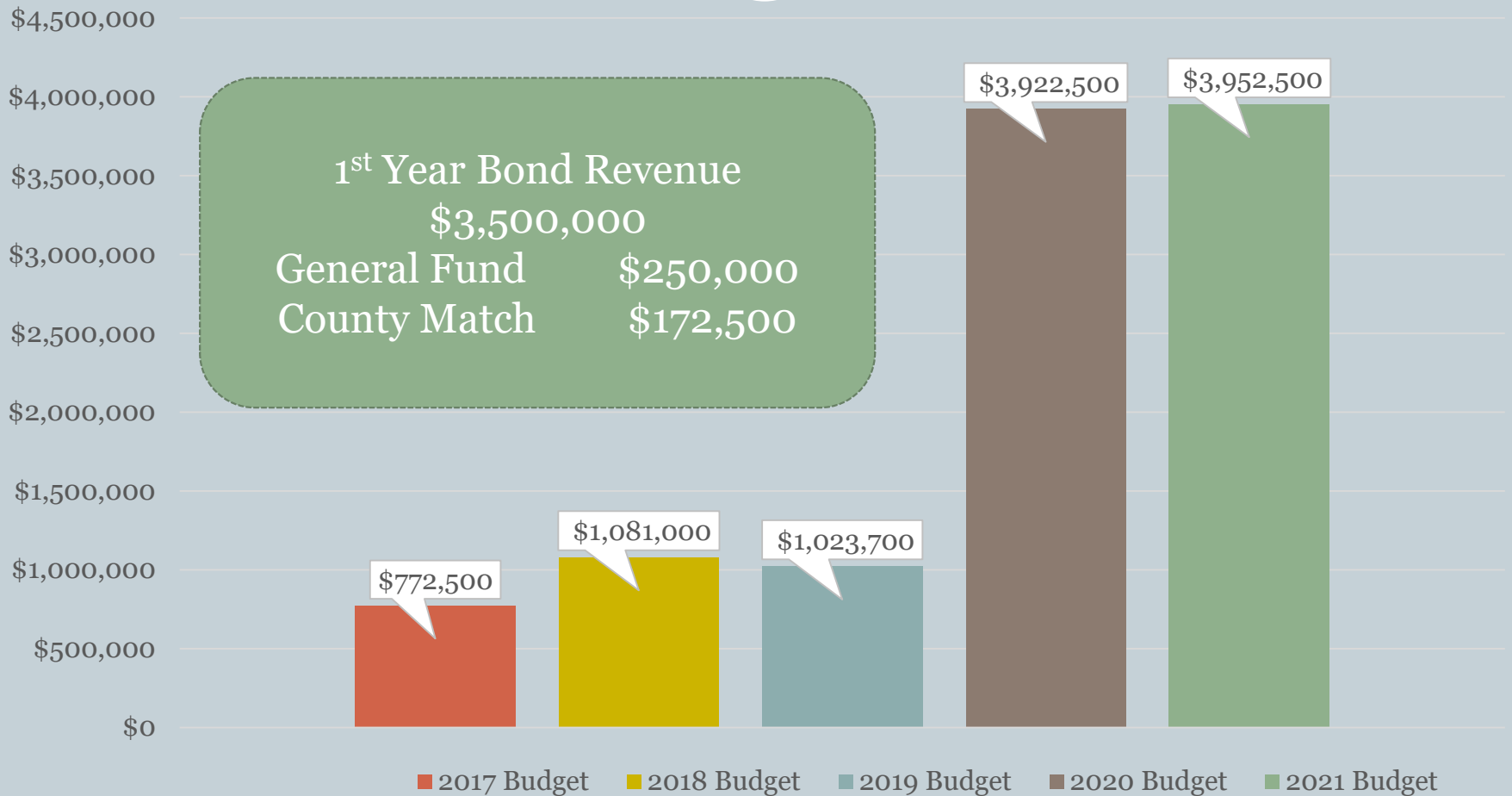
**2020-
\$427,500**

Fix Our Roads



Budgeted Local Road Funding

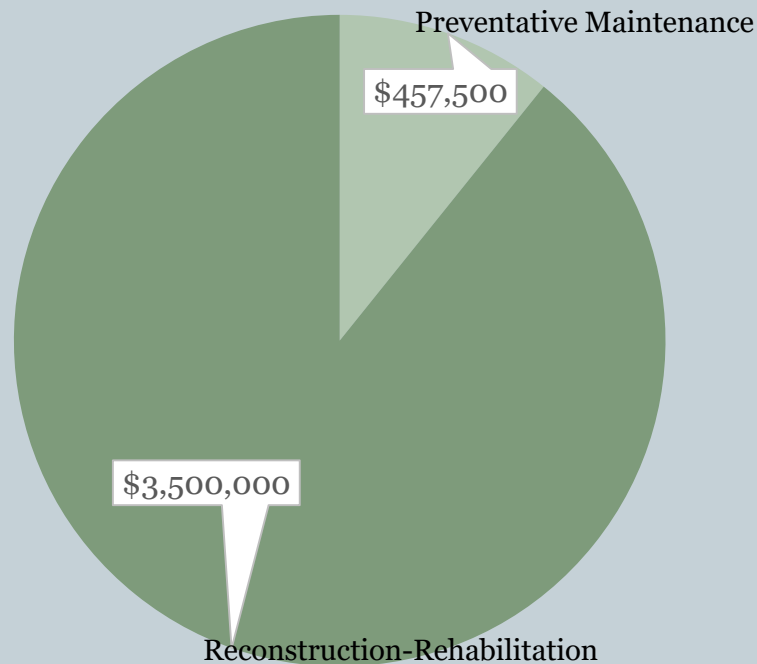
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Local Road Funding

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2021 Spending Plan



Key 2020 Developments

Williams Volkswagen

Elevation Phase 2

Jolly Road Social

Red Cedar Manor

Klingman's Furniture and Design

Anna's House

Buddy's Pizza

Aspen Dental

Chipotle

Clarion Hotel remodel

Chief Okemos Circle apartments

Cannonball Pools

Cheezy D's Deli & Dogs

Herbana

International Market remodel/rebrand
(former Oriental Mart)

Community Development & Tax Base

2019-\$1,819,243,937

2020-\$1,872,353,234



Communications

24

- **Reorganization-Smooth**
- **\$680,000 to \$355,575**
- **2021 Core Services: Website, Marketing, Social Media, Televising Meetings, HOMTV Programming**

Funded Through Dedicated Parks Millage

Farmers' Market Relocation Project

Large Dog Park

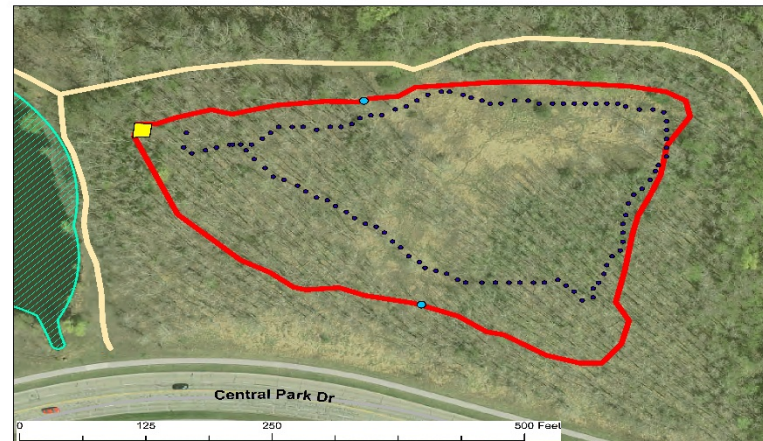
Parking Lot Expansion for North Meridian and Central Park South

Shade Structure for Pickleball

Parks and Recreation Projects



Meridian Large Dog Park



Address: 1990 Central Park Drive (Central Park South)
Area: 2.8 acres
Perimeter: 1,500 ft.

Police Department

41 Sworn
Officers

3 Police Cars

2 Radar Signs

Accident
Investigation
Software

Diversity

Williamstown
Township



Fire Department

32
Firefighters/
Paramedics

\$250,000
Purchase
Ladder Truck

Emergency
Siren (#10)

Medical
Coverage
Alaiedon
Township



Motor Pool Vehicle Purchases

28

2021 Budget - \$1,709,000

POLICE

3 Police
Patrol
Vehicles

\$129,000

FIRE

Ladder
Truck

\$1,000,000

PUBLIC WORKS

Sewer Vac
Truck

\$450,000

PATHWAY

Tool Cart

\$60,000

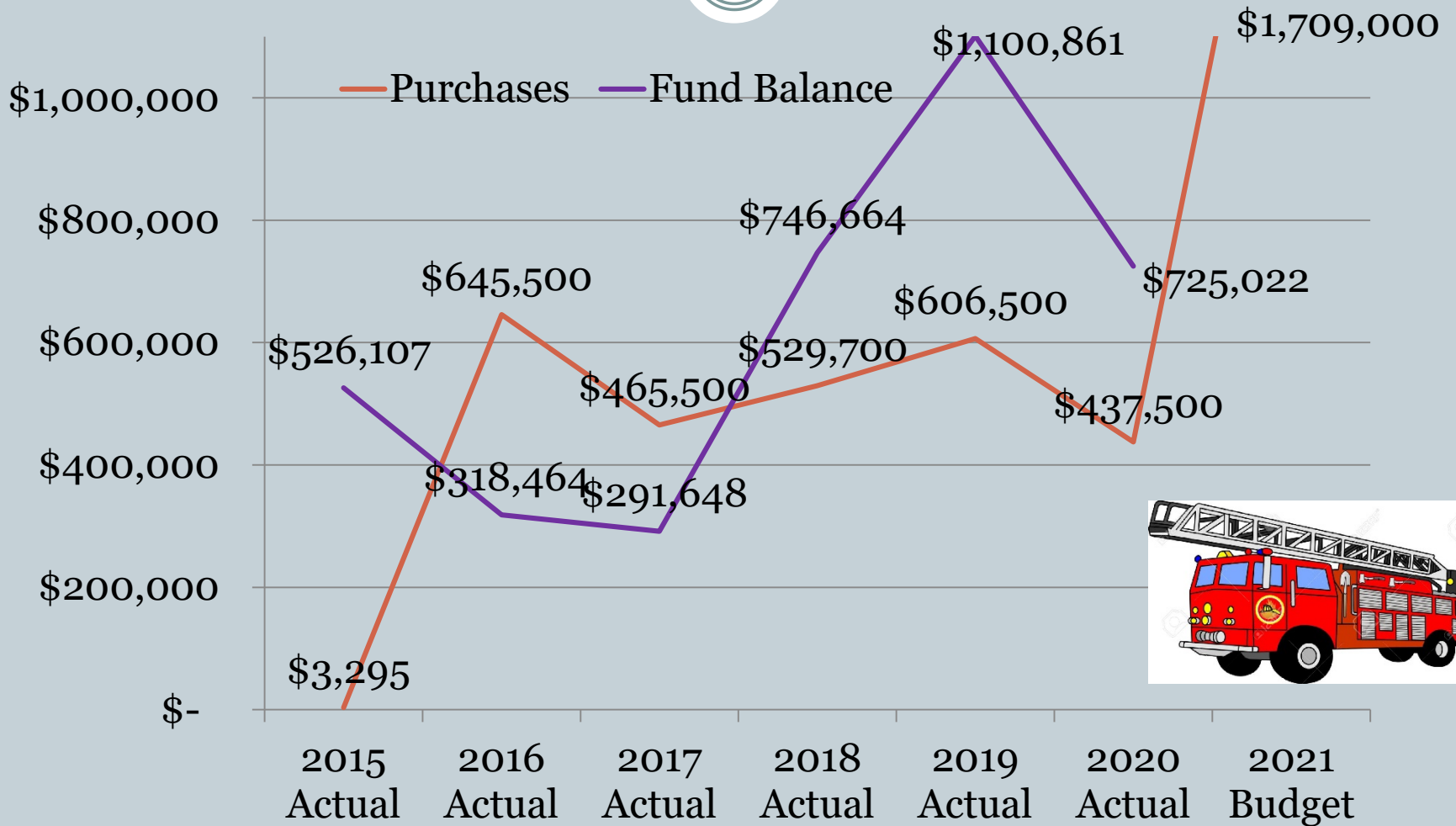
PARKS

Batwing
Mower

\$70,000

Motor Pool Purchases

29



General Fund Capital Projects

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2021
Budget
\$275,000

- Solar Expansion \$100,000
- LED Lighting \$75,000
- Exterior Doors \$40,000
- Nokomis Roof \$30,000
- Drinking Fountain Upgrades \$30,000



Water and Sewer Estimated Available Cash

31

- Water Fund

2019 Actual- \$3,111,528

2020 Budgeted- \$4,510,188

2021 Budgeted- \$3,218,818

- Sewer Fund

2019 Actual- \$3,100,428

2020 Budgeted- \$3,330,024

2021 Budgeted- \$3,549,018

Upcoming Water/Sewer Projects

26

YEAR	PROJECT	SEWER	WATER
2021	Lake Lansing/NE area Sewer Main Rehabilitation	\$500,000	
2021	White Hills Lakes/BL69 On-Site Backup Generator	\$55,000	
2021	16-inch Valve Replacements		\$280,000
2021	North Elevated Tank Improvements		\$190,000
TOTALS		\$555,000	\$470,000

Rate Comparison Water & Sewer

Based on a 12,500 gallons per quarter

33

Municipality	Quarterly Bill
Williamston	\$294.90
East Lansing	\$237.25
Potterville	\$255.69
Delhi Township (BWL)	\$260.80
Lansing (BWL)	\$257.41
St. Johns	\$253.54
Grand Ledge	\$244.65
Charlotte	\$241.38
Bath Township (BWL)	\$215.39
Leslie	\$212.13
DeWitt Township (BWL)	\$200.39
Eaton Rapids	\$185.41
DeWitt (BWL)	\$174.11
Mason	\$181.13
Meridian Township 2020	\$137.63
Meridian Township Proposed 2021	\$145.88

Promises Made 2017

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Promises Made 2017



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Budget for 41 Police Officers



Promises Made 2017



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Budget for 32 Firefighter/Paramedics



Promises Made 2017



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Contribute \$1,500,000 per year to Police-Fire Pensions



Promises Made 2017



38



Set aside \$250,000 per year for the purchase of a Ladder Truck



Promises Made 2019

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Promises Made 2019



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Contribute 100% of the Local Road Millage to fix our roads.

No administrative cost.



Promises Made 2019



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Contribute funding to preserve our high quality roads to maintain higher ratings.



Promises Made 2019



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Obtain approval from Ingham County & administer our own local road program.



Promises Made 2019



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Provide Township staff on-site to inspect the local road program.



Staffing Changes

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Department

Recreation	-1
Planning	-1
Finance	-1
Total Change	-3

Staffing Changes Summary

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Estimate

<u>2019</u>	<u>2020</u>	<u>2021</u>
169	164	161
Projected Savings	\$567,818	

2020 Successes

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- **Marketplace on the Green**
- **Large Dog Park**
- **Roads**



2020 Successes

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- **Harris Nature Center Improvements**
- **Historical Village Improvements**
- **Solar Expansion**



2020 Successes

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- **New Police Canine**
- **South Fire Station New Pad**
- **HVAC Replacement**



SUMMARY

2021 SPECIAL APPROPRIATIONS

49

- **\$280,000 Local Roads**
- **\$130,000 Meridian Redevelopment Fund**
- **\$100,000 Solar Array Expansion**
- **\$450,000 Sewer Vector Truck**

SUMMARY

2021 SPECIAL APPROPRIATIONS

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- **\$146,000 CONTRIBUTION TO TOWNSHIP PENSION FUND**
- **\$1,953,108 ADDITIONAL PAYMENT TO MERS**
- **\$3,000 HISTORICAL VILLAGE MAINTENANCE**
- **\$4,000 MEALS ON WHEELS**
- **\$1,700 MERIDIAN COMMUNITY BAND**
- **\$70,000 BATWING MOWER**

SUMMARY

2021 SPECIAL APPROPRIATIONS

51

- **\$30,000 DRINKING FOUNTAIN UPGRADES**
- **\$1,000 CHINESE NEW YEAR**
- **\$400 FLAGS OVER MERIDIAN**
- **\$35,000 EMERGENCY WARNING SIREN (10TH)**
- **\$207,000 CONTRIBUTION TO OPEB (RETIREE HEALTHCARE)**

SUMMARY

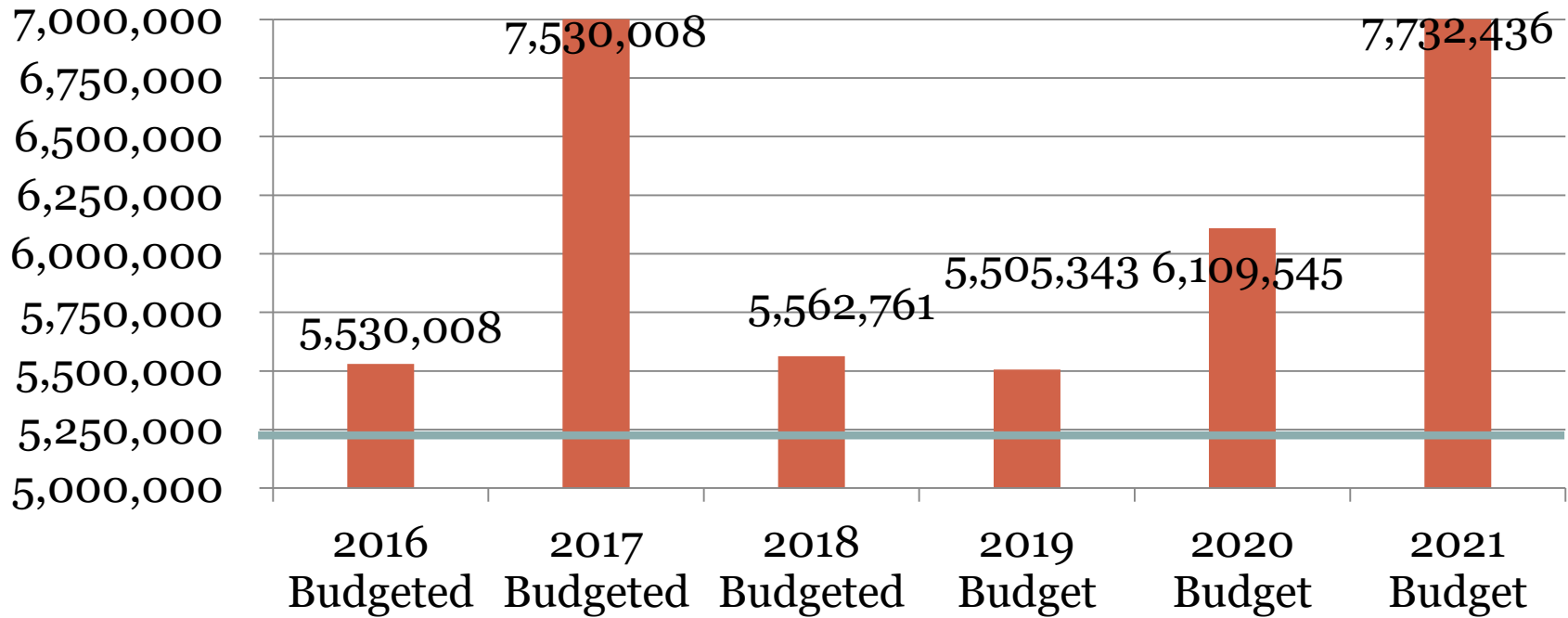
2021 SPECIAL APPROPRIATIONS

52

- **\$70,000 Storage Area Network**
- **\$129,000 Three Police Interceptors**
- **\$75,000 LED Lighting**
- **\$250,000 Ladder Truck Set Aside**
- **\$30,000 Nokomis Roof**
- **\$11,000 Neighborhood Speed Signs (Radar)**

General Fund – Fund Balance

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Township Board Policy - \$5,250,000 minimum fund balance

Questions?

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THANK YOU

